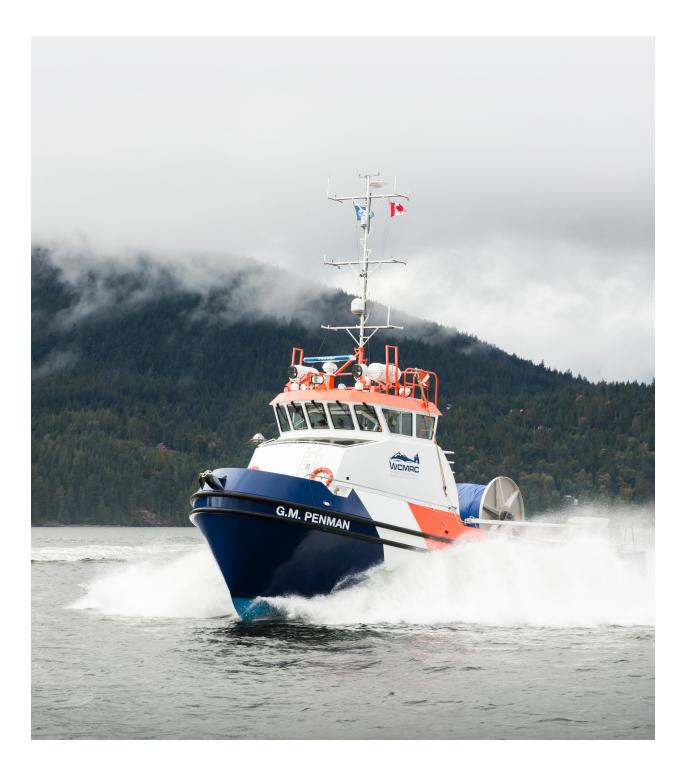


WESTERN CANADA MARINE RESPONSE

# 2024 ANNUAL UPDALE



03 04 05 06 07 08 09 10	<ul> <li>Our Mission, Vision, and Values</li> <li>President's Message</li> <li>2024 Highlights</li> <li>Changing of the Guard</li> <li>Health and Safety Update</li> <li>Response Readiness Update</li> <li>Logistics Update</li> <li>Completion of the Trans Mountain</li> </ul>
	Response Enhancements
11	Training Update
12	——— Behind the Scenes:
	Beach Clean-Ups
13	——— Indigenous Nations and
	Coastal Community Engagement
14	Response Base Reports
14	Beecher Bay
15	Fraser River
16	Nanaimo
17	Port Alberni
18	Prince Rupert
19	Sidney
20	Vancouver

# OUR MISSION, VISION, AND VALUES

#### MISSION

Western Canada Marine Response delivers safe and effective oil spill response services within the province of British Columbia.

#### VISION

To be regarded by communities and industry as the leader in marine oil spill response.

#### VALUES

We believe that putting our values into practice creates long-term benefits for our employees, shareholders, stakeholders, suppliers, and the communities we serve.

#### We value:

- Safety and readiness
- Open and honest communication that fosters a climate of trust
- Integrity in everything we do
- Protecting the environment
- Continuous improvement through competency, creativity, efficiency & teamwork
- Celebrating individual and team successes

### PRESIDENT'S MESSAGE

2024 marks a defining moment for Western Canada Marine Response (WCMRC). This year, we completed the final phase of our twelve-year journey, concluding the most significant expansion of marine oil spill response capacity in Canadian history. As we reflect on our accomplishments, we are proud of how far we've come and excited for the future that lies ahead.

Since 2012, our organization has grown exponentially — with a fleet of specialized vessels, state-of-the-art facilities, and an unparalleled team of professionals. The enhancements we've implemented have not only allowed us to meet the demands of the Trans Mountain Expansion Project but have set a new standard for spill response on Canada's West Coast. Today, we stand ready to respond to oil spills faster, more effectively, and with a greater capacity than ever before.

In 2024, we reached a series of key milestones, each of which marks a tangible step toward fulfilling our mission to safeguard the environment, build trust with communities, and ensure the readiness of our team to respond to any marine spill. The commissioning of our new Beecher Bay Response Base and the K.J. Gardner offshore supply vessel are among the most visible signs of this growth. These assets, along with the 12 spill activations and more than 245 contractors trained this year, exemplify WCMRC's dedication to excellence in spill preparedness and response.

Our success in achieving these milestones is a testament to the hard work, dedication, and collaboration of the entire WCMRC team — from our frontline responders to our support staff and external partners. We are also deeply grateful for the strong relationships we've built with First Nations and coastal communities. Their knowledge, expertise, and commitment to protecting the environment are invaluable to our operations, and we are proud to continue our work alongside them in spill response training, coastal strategy development, and community engagement.

As we close out the final chapter of our enhancements program, we are not simply looking back at the remarkable progress we've made but are also turning our focus to the future. WCMRC's expansion goes far beyond just meeting regulatory requirements; it's about creating a legacy of safety, environmental protection, and resilience for the long term. Our enhanced capacity allows us to protect the beautiful and diverse ecosystems that make British Columbia's coastline one of the most valuable natural resources in the world.

Looking forward, we will continue to invest in innovation, technology, and training to ensure that we remain at the forefront of marine spill response. We are committed to staying prepared for the challenges that lie ahead and to being a trusted partner for both the communities we serve and the industries that rely on the safety of our coastal waters.

As I take on the responsibility of leading WCMRC, succeeding Kevin Gardner who so profoundly shaped this organization, I am inspired by the achievements of the past and energized by the opportunities that lie ahead. Under Kevin's leadership, WCMRC became a recognized leader in marine spill response. Now, I am honored to continue this work, ensuring that WCMRC remains a vital part of Canada's environmental protection landscape for years to come.

Thank you to our employees, contractors, community partners, and stakeholders for your ongoing commitment and support. Together, we will continue to uphold the highest standards of spill response and contribute to a safer, more sustainable future for all.

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Mark O'Donohue President, WCMRC



# 2024 HIGHLIGHTS

Each year, WCMRC responds to spills across the British Columbian coastline in concert with our many partners and stakeholders to ensure the protection of wildlife, economic and environmental sensitivities, and the safety of both the responders and the public. Over the years, our employees have responded to hundreds of marine oil spills and spent thousands of hours training and preparing to ensure response readiness. Here are some of the key highlights from 2024:





2024 Annual Update

# CHANGING OF THE GUARD





On August 12th, Kevin Gardner officially retired as President of WCMRC, marking the end of an era of visionary leadership. Anyone familiar with WCMRC knows Kevin's pivotal role in the organization's success since he took on the role in 2001. His leadership has been instrumental in shaping WCMRC into the industry leader we are today.

Under Kevin's stewardship, WCMRC significantly expanded its operational capacity. In 2005, the organization opened its second base on the West Coast and its first on Vancouver Island, in Duncan. Four years later, in 2009, WCMRC established a third base in Prince Rupert. These expansions were key to enhancing WCMRC's ability to respond to marine incidents across the vast and diverse geography of the West Coast.

Kevin was also a driving force behind the spill response enhancements that became a cornerstone of the Trans Mountain Expansion Project. He played an integral role in overseeing the largest-ever expansion of spill response resources in Canada, which doubled WCMRC's response capacity, halved response times, and introduced new planning standards for initial containment. As a result, WCMRC's capacity now far exceeds its regulatory requirements, setting a new benchmark for oil spill response in Canada.

Beyond his work with WCMRC, Kevin's leadership extended to the broader oil spill response community. A firm believer in the importance of strong relationships with local partners, he fostered collaboration with other Canadian response organizations, Transport Canada, and the Canadian Coast Guard, ensuring a coordinated and effective national response to marine incidents. Internationally, Kevin was a recognized champion for oil spill prevention, preparedness, and response. He played an active role in the Global Response Network (GRN), sharing and implementing best practices that elevated the global standard for oil spill response. Additionally, Kevin served on the leadership team of the Association of Petroleum Industry Co-Op Managers (APICOM), further demonstrating his commitment to improving industry practices on the world stage.

As Kevin retires, Mark O'Donohue steps into the role of President of WCMRC. With over two decades of distinguished service in the Royal Canadian Navy, Mark brings a wealth of expertise in maritime operations, leadership, and strategic management. Originally from Glasgow, Scotland, Mark immigrated to Canada and grew up in Amherstburg, Ontario. He holds a Bachelor of Arts degree from the University of Windsor and a Master of Defence Studies from the Royal Military College of Canada.

Mark has already hit the ground running, spending his first week at WCMRC's Beecher Bay base participating in a spill response boot camp. Under Mark's leadership, we are confident that WCMRC will continue to provide world-class spill response to Canada's West Coast, building on the strong foundation laid by Kevin.

As WCMRC looks to the future, we express our deep gratitude to Kevin Gardner for his exceptional leadership and vision. We also welcome Mark O'Donohue and look forward to the continued success and growth of WCMRC under his guidance.

# HEALTH AND SAFETY UPDATE

- Implemented Evotix Assure safety software, enabling users to submit incident reports, safety observations and complete inspections and audits via their mobile devices.
- The software streamlined staff's ability to engage in safety processes. The software has also provided efficiencies in tracking corrective actions.
  - The Safety Team supported the commissioning of the K.J. Gardner and the Beecher Bay Response Base.
- Established a Safety Incident Team. Select staff were trained in 'TapRoot Root Cause Analysis' to support with learnings from safety incidents.
- Completed 'Safety in Motion' facilitator training with the establishment of internal content creation and train-the-trainer capabilities.

#### **CORE-4 SAFETY PRINCIPLES**



Equipment

 $\checkmark$ 

# **RESPONSE READINESS UPDATE**

#### **Transport Canada Certification**

- Conducted multiple exercises, including:
  - 1,000-tonne tabletop exercise in Coal Harbour.
  - Shoreline cleanup exercise in Saanich.
  - 150-tonne on-water exercise at Westridge Terminal.
  - Temporary storage workshop in Nanaimo.
- Completed Transport Canada equipment verification.

#### **Coastal Response Program**

- Held 15 Geographic Response Strategy (GRS) engagement sessions with First Nations, response organizations and coastal communities.
- Developed 34 new GRS.
- Trained with the Sunshine Coast Conservation Association and T Buck Suzuki Foundation.
- Installed two Coastal Response Packages in Burrard Inlet to support the Eagle Mountain-Woodfibre Gas Pipeline Project.

#### **Member Exercises and Other Highlights**

- Participated in multiple member and external exercises including Shell Bare Point, Trans Mountain Westridge Terminal, Imperial Nanaimo, Cowichan Tribes, Parkland Hatch Point, BNSF and CANUSPAC.
- Developed a marine response plan for the Eagle Mountain-Woodfibre Gas Pipeline Project in collaboration with Tsleil-Waututh Nation, Fortis and SMJV.
- Implemented mapping system for Logistics including TAG integration, staging areas and service providers.



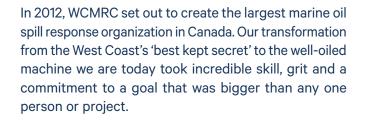
# LOGISTICS UPDATE

- Supported the outfitting of the Vancouver Harbor and Beecher Bay response bases.
- Provided staging area coordination for the Saanich shoreline clean-up exercise.
- Contributed to the 150-tonne certification exercise by cascading equipment for staging area support.
- Provided logistics support for the response to the False Creek shoreline cleanup project.
- Developed the framework for the Logistics services layer within the ESRI mapping application.
- Integrated TAG assets into the ESRI application to highlight key asset locations.
- Transitioned logistical functions from Microsoft Dynamics NAV to Microsoft 365, streamlining processes and improving efficiency.
- Completed the implementation of the legacy trailer inventory project, in collaboration with Operations.



# COMPLETION OF THE TRANS MOUNTAIN RESPONSE ENHANCEMENTS

Western Canada Marine Response Corpor



Although the enhancement program was triggered by the Trans Mountain Expansion Project, at WCMRC our motivation far exceeded our regulatory obligations. We did it for the long-term health and safety of this coast we are fortunate enough to call home. We did it for ourselves, for our families and neighbours, for future generations—to protect and let thrive the incredibly diverse marine environment of our 27,000-kilometre shoreline.

Between 2012 and 2024, WCMRC grew. We grew from 13 people, \$12 million in assets and \$12.5 million in annual operating costs to over 200 people, \$213 million in assets and nearly \$70 million in annual operating costs. We grew from a small operation with near-zero public recognition to an integral player in the environmental protection of the West Coast, gaining widespread brand awareness and broad government and public confidence along the way. We doubled our fleet, tripled our bases and reduced our response times by half.

In 2024, we celebrated a final milestone as we marked the completion of the enhancements with a ribboncutting ceremony at the last response base to come online: Beecher Bay. Additionally, we commissioned the offshore support vessel, the *K.J. Gardner*, which plays a critical role in meeting our new six-hour response commitment in the shipping lanes.

To highlight our expanded fleet and enhanced capabilities, we gathered the new vessels to create a fleet video, announcing the arrival of WCMRC's upgraded resources and capacity. With that, we officially concluded a transformative twelve-year project that has reshaped WCMRC.

2024 Annual Update

# TRAINING UPDATE

- Hosted 42 contractor training sessions, with a total of 247 contractors trained and 20 vessels of opportunity verified.
- Held 18 internal LEVELS courses, with a total of 102 employees attending. Courses included a coordinator and response readiness bootcamp, train the trainer, and a bootcamp for the incoming President.
- Held a spill response training day for 15 students at North Island College as part of a three-week Indigenous Marine Technician Certificate Program.
- Other training initiatives included a Chemical Biological Radiation and Nuclear Department of National Defence Course; Outer Coast Tribal Training on the Olympic Peninsula with MSRC and USCG; Northwest Oil Spill Control Course with MSRC, USCG & Washington State Department of Ecology; and a Texas A&M In Corpus Christi for their spill responder course.



#### **Indigenous Training**

WCMRC values our partnerships and collaboration with First Nations along Canada's West Coast. We recognize that coastal communities and First Nations are often the first to be impacted by an oil spill. To that end, our training department works with Nations to become response contractors both to support a large spill response operation and to deploy boom to protect their own communities and shoreline sensitivities.

In 2024, three new First Nations vessels of opportunity were trained: Ditidaht First Nation, Tseshaht First Nation, and Snuneymuxw First Nation. We also worked with a number of nations on a large-scale shoreline exercise in Saanich that involved Tsartlip First Nation, Tseycum First Nation, and Tsawout First Nation. The exercise included justin-time training for these nations.

# BEHIND THE SCENES: BEACH CLEAN-UP IN BARKLEY AND CLAYOQUOT SOUNDS

In 2024, the Port Alberni base spent 10 days cleaning up 2,570 kilograms (2.57 metric tonnes) of marine debris from the waters of Barkley Sound and Clayoquot Sound. The project was part of a team effort with local groups *Surfrider Pacific Rim, BC Marine Trails,* and a new partnership with *Ocean Legacy Foundation*. These organizations work to remove and dispose of plastic debris on our coast.

Surfrider Pacific Rim focuses on reducing waste and protecting beaches, BC Marine Trails helps maintain access to coastal areas, and Ocean Legacy specializes in cleaning up and recycling marine debris. By teaming up, the groups made the cleanup more effective. The collaboration shows how powerful it can be when local communities and organizations work together to protect the environment.



# INDIGENOUS NATIONS AND COASTAL COMMUNITY ENGAGEMENT

Coastal Indigenous Nations and coastal communities are the first to be impacted by a marine oil spill and play a vital role in response operations in Coastal British Columbia. Preparedness is a key factor in spill response on the West Coast, and strong relationships with local partners is vital to mitigating impacts should a spill occur. In partnering with many Indigenous Nations and coastal communities, WCMRC's capacity is improved, and communities are empowered to prevent, and mitigate the damage in the event of a spill. Indigenous Nations and coastal communities are involved by identifying local sensitivities; becoming response contractors; storing Coastal Response Packages; or simply learning what to expect if and when a spill occurs. This year WCMRC donated \$7,500 to coastal community sport teams, fishing derbies and local authors.

Our engagement work is highlighted in the following response base updates.



### **Response Base Report: BEECHER BAY**

#### **Highlights:**

- Completed the construction and commissioning of the final response base for the Trans Mountain Expansion Project. Held a ribbon cutting for the new base in July.
- Relocated operations from an interim • base in Victoria to the new Beecher Bay Response Base.
- Welcomed the K.J. Gardner to its new home. Completed operational commissioning of this offshore support vessel.
- Completed operational training of WCMRC and KOTUG crews on the K.J. Gardner.
- Participated in the Northwest Oil Spill Control Course with Strait Sentinel.
- Supported operational training with the RCMP with G.M. Penman.

- Completed a no-notice drill with K.J. Gardner at Arachne Reef.
- Completed contractor training with Beecher Bay First Nation, T'souke First Nation and RCM-SAR.
- Completed multiple multi-day training voyages, as well as supported multi-day voyages with Sidney and Port Alberni crews.
- Contributed to the WCMRC • armada exercise by supporting the filming of "We Are Spill Response."
- Held a tour for the IAMC Marine Shipping Subcommittee of moorage and K.J. Gardner.
- Sponsored the Southern Vancouver Island Anglers Coalition annual fishing derby.

#### PERSONNEL

ŧŧŧŧŧŧŧŧŧ ŧŧŧŧŧŧ **BOOM TOTAL** (metres) 3,080 Sheltered (metres) Unsheltered (metres) Shoreline (metres) 2,590 460 30 **SKIMMING CAPACITY** STORAGE EQUIPMENT TRAILERS (tonnes/hour) (tonnes) 61 6 40

#### VESSELS

**BEECHER BAY** 

Oil Spill Response Vessel

Salish Sea



#### Landing Crafts

#### **Boom Skiffs**







Work Boat

Western Canada Marine Response Corporation

### Response Base Report: FRASER RIVER

#### Highlights:

- Completed 20+ Geographic Response Strategies (GRS) deployments, including a deployment with Kwikwetlem First Nation.
- Worked with the Musqueam Indian Band on the landing craft project.
- Crew participated in a shoreline exercise in Sidney, enhancing readiness for coastal spill response.
- Contributed to the WCMRC armada exercise by supporting the filming of *"We Are Spill Response."*
- Participated in the Seaspan Basin Annual Spill Drill, demonstrating operational proficiency.

#### Played a key role in the Trans Mountain Sumas District Spill Drill at Maquabeak Park.

- Partnered with BNSF in an ICS tabletop exercise to enhance coordination and strategy building.
- Executed GRS deployments at Nickomekl River and Crescent Beach Marina during an onwater exercise in collaboration with BNSF.
- Completed advanced boom deployment and best practices training under the guidance of Joseph Nelson.

#### PERSONNEL

BOOM TOTAL (metres)

3,350

Sheltered (metres)

3,050 300

SKIMMING CAPACITY (tonnes/hour)

8

(tonnes)

**95** 

Unsheltered (metres)

EQUIPMENT TRAILERS



3

#### VESSELS

Straight of Georgia

General Vessels

Landing Craft

Boom Skiff

Mini Barges

Workboat

### **Response Base Report:** NANAIMO

#### **Highlights:**

- Activated and responded to a spill at Denman Island.
- Field tested Geographic Response Strategies (GRS) around Cortes Island.
- Joint GRS deployment at Departure Bay with Snuneymuxw First Nation.
- Snuneymuxw First Nation received response training and became contractor.
- The new 38' landing craft, Storm Sentinel, was delivered and commissioned.
- Public open house held at the base, with 300+ visitors. It was attended by Cowichan Tribes, Lake Cowichan First Nation, Mamalilikulla First Nation, 'Namgis First Nation, Penelakut Tribe, Snuneymuxw First Nation, Stz'uminus First Nation; 21 Nations were invited.

- Assisted with Island Sentinel • haul out in the Nanaimo warehouse.
- Participated in a joint Current Buster exercise with Canadian Coast Guard in Port Hardy.
- Hosted the annual WCMRC Spill Olympics competition.
- Hosted multiple community tours including marine schools, high schools and Vancouver Island University.
- Staffed career fair booth at • Vancouver Island University.
- Hosted an annual charity golf tournament and provided funding for the Rocky Point Playground Initiative.
- Sponsored the Juan de Fuca Minor Hockey Association.
- Provided an ambassador vessel for bathtub races in Nanaimo.

PERSONNEL <u>ŇŇŇŇŇŇŇŇŇŇ</u>ŇŇŇŇŇŇŇŇŇŇŇ 

(tonnes)

2,465



TRAILERS

16

NANAIMO



3

Oil Spill Response Vessel



Straight of

Georgia

#### Landing Crafts

Boom Skiff



**General Vessels** 



Work Boats

**Response Barge** 

**BOOM TOTAL** (metres)

Sheltered (metres)

8,160

SKIMMING CAPACITY

(tonnes/hour)

100

### **Response Base Report: PORT ALBERNI**



EQUIPMENT

PACKAGES

& TRAILERS

6

#### **Highlights:**

- Worked with Coastal Restoration Society, Rugged Coast and other organizations to support beach clean up work.
- Participated in the Port Alberni Port Authority Port Days open house with tours of WCMRC moorage/vessels.
- Supported the Alberni Valley Regatta on Sproat Lake.
- Hosted the West Coast Vancouver • Island Integrated Response Plan (WCVIIRP) Working Group meeting.
- Held training and engagement sessions with Huu-ay-aht First Nations and deployed Geographic Response Strategies (GRS) in Sarita Bay area.
- Participated in Columbia Fuels (Parkland) exercise and recertification drill in Ucluelet.
- Participated in Port Alberni Christmas Sail Past.

- Hosted Logistics team as they • worked on legacy trailers to improve response capacity.
- Participated in the WCMRC armada photo/video shoot.
- The Barkley Sentinel underwent quadrennial docking and inspection.
- Created and hosted small vessel • handling course in Tofino.
- **Tseshaht First Nation received** • response training and became a vessel of opportunity/contractor.
- Ditidaht First Nation received • response training and became a vessel of opportunity/contractor.
- Held a GRS workshop with Ditidaht First Nation.
- Deployed GRS and hosted a tour with Uchucklesaht Tribe.

#### PERSONNEL

**BOOM TOTAL** (metres)

5,460

Sheltered (metres)

SKIMMING CAPACITY

460

(tonnes/hour)

57

Shoreline (metres)

5,000

STORAGE

110

(tonnes)



Oil Spill Response Vessel



#### Landing Crafts

**Boom Skiffs** 



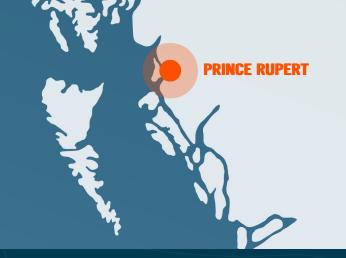
**General Vessel** 

Mini Barges



Work Boat

### **Response Base Report: PRINCE RUPERT**



#### **Highlights:**

- Carried out the deployment of 10 Geographic Response Strategies (GRS).
- Participated in a GRS workshop with the Council of the Haida Nation.
- Participated in a Canadian National Railway exercise on the Bulkley River.
- Participated in Indigenous relations engagement and spill response training in Haida Gwaii, Kitimat, Prince Rupert and Shearwater.

- Participated in the following • community engagement events:
  - Seafest
  - All Native Basketball Tournament
  - Career fairs
  - Student, Indigenous, and woman work experience.
- Welcomed a new marine bunkering facility to Prince Rupert.
- Participated in a joint on-water • exercise with the Canadian Coast Guard.
- Sponsored the Nation2Nation Women's Gathering.

<u></u>

PERSONNEL

(tonnes/hour)

117



(tonnes)

316

SKIMMING CAPACITY STORAGE

EQUIPMENT TRAILERS

33

Shoreline (metres)

1,130

Oil Spill Response Vessel

**VESSELS** 



Boom Skiffs



Work Boats

Western Canada Marine Response Corporation

### **Response Base Report:** SIDNEY

Straight of Georgia

#### **Highlights:**

- Hosted a major shoreline exercise in Sidney.
- Supported Environment and Climate Change Canada with shoreline baseline field work.
- Held base tours for Songhees Nation, • Tseycum First Nation, Tsawout First Nation and Tsartlip First Nation.
- Deployed Geographic Response Strategies (GRS) with Songhees Nation and Esquimalt Nation.
- Supported the CCG with security and vessels for the of Mars Bomber retirement ceremony.
- Supported an industry initiative to attract workers to the marine industry as part of a job shadow program.

- Received and commissioned • a new crane truck.
- Contributed to the WCMRC armada exercise by supporting the filming of "We Are Spill Response."
- Provided a support vessel for the Swiftsure International Yacht Race.
- Participated in two equipment • verifications one for Transport Canada and one third party.
- Held the 2<sup>nd</sup> annual Sidney • fishing derby.
- Participated in the Christmas marine sailpast and Sidney Sparkles Holiday Parade.

PERSONNEL ŤŤŤŤŤŤŤŤŤŤ ŤŤŤŤŤŤŤŤŤŤ **\*\*\***\*

**BOOM TOTAL** (metres) 6,790 Sheltered (metres) Unsheltered (metres) 4,280

1,260

STORAGE

137

(tonnes)

EQUIPMENT TRAILERS

13

Shoreline (metres)

1,250

VESSELS

SIDNEY

**Oil Spill Response Vessel** 

)		Land

ling Crafts

Boom Skiffs



Work Boat

Western Canada Marine Response Corporation

SKIMMING CAPACITY

(tonnes/hour)

59

### **Response Base Report:** VANCOUVER

#### **Highlights:**

- Deployed 30+ Geographic Response Strategies (GRS).
- Provided base and barge tours for BC Metis Federation and Tsartlip First Nation.
- Held a GRS workshop with Tsleil-Waututh Nation.
- Held response training and joint exercises with industry stakeholders including terminals such as Suncor, Trans Mountain and Parkland.
- Outfitted and trained interim escort tugs - SAAM Towage.
- Contributed to the WCMRC armada exercise by supporting the filming of "We Are Spill Response."
- Held base tours for provincial, federal and industry representatives.
- Participated in shoreline cleanup at New Brighton Park.
- Transitioned to continuous 24-hour operations in support of Trans Mountain enhancements.
- Participated in a number of community events including the start vessel for southern straits sailing race, the Vancouver International Boat Show and Lonsdale Quay Night Market.

- Completed our 150-tonne • certification with an exercise at Westridge Marine Terminal.
- Participated in no-notice exercises with other areas and bases, including Fraser River and Coguitlam at Hammerhead Island, and Sidney and Beecher Bay at Arachnee Reef.
- Complete a two-week deployment of the Sentinel 304 completing training and equipment SOP development.
- Participated in WCMRC 1,000-tonne table-top certification exercise.
- Participated in remote access • exercise (Operation Jubilee) with the District of North Vancouver up Indian Arm.
- Rescue.

PERSONNEL ŤŤŤŤŤŤŤŤŤŤŤ ŤŤŤŤŤŤŤŤŤŤŤ 42 ŧŧŧŧŧŧŧŧŧ

**BOOM TOTAL** (metres) 12,810 Sheltered (metres) Unsheltered (metres) Shoreline (metres) 3,490 5,680 3,640



Straight of Georgia

Oil Spill Response Vessels



**Boom Skiffs** 



**General Vessel** 

Mini Barges

**Response Barges** 

**SKIMMING CAPACITY** (tonnes/hour)

Sponsored the Rotary Ride for

270

TRAILERS (tonnes)

EQUIPMENT

4,520 28

STORAGE

Workboats

